



REPUBLIC OF THE PHILIPPINES
DEPARTMENT OF PUBLIC WORKS AND HIGHWAYS
OFFICE OF THE SECRETARY
MANILA

097-13 DPWH
10-20-88

27 September 1988

DEPARTMENT ORDER)

NO. **89** *72*
10/20

Series of 1988

SUBJECT: RESTRUCTURING OF
PROJECT MANAGEMENT
OFFICES IN THE DPWH

In order to effect closer supervision and faster implementation of foreign assisted projects, and pursuant to Executive Order No. 124 dated 30 January 1987, the organizational set-up of Project Management Offices (PMOs) of this Department are hereby restructured and operationalized, in accordance with the attached Organization Diagram and Restructuring Guidelines approved by this Office on June 15, 1988.

National Project Management Offices shall be under the immediate supervision and control of the Undersecretary incharge of PMOs; Regional PMOs shall be under the direct supervision and control of the Regional Directors concerned.

The Regional PMOs shall be headed by a Project Manager to be assigned by this Office from the Project Managers/Engineers Pool (PMEP). He shall be assisted by an Assistant Project Manager, also from the PMEP, and contractual staff as may be needed.

Pending their assignment under the reorganized PMO structure, incumbent Project Managers and Project Engineers shall continue with their present functions and responsibilities. All PMOs herein authorized shall submit their new organizational and functional structures, together with the new Staffing Pattern for Contractual employees, to this Office, thru the Undersecretary for PMOs, not later than on or before November 15, 1988.

This Department Order revokes or modifies previous orders and issuances inconsistent herewith and shall take effect immediately.


J. NERY FERRER
Secretary

ORIGINAL



REPUBLIC OF THE PHILIPPINES
DEPARTMENT OF PUBLIC WORKS AND HIGHWAYS
OFFICE OF THE SECRETARY
MANILA

APPROVED PNO RE-STRUCTURING
June 15, 1988



REPUBLIC OF THE PHILIPPINES
DEPARTMENT OF PUBLIC WORKS AND HIGHWAYS
OFFICE OF THE SECRETARY
MANILA

May 16, 1988

MEMORANDUM

F O R : Hon. J. NERY FERRER, Secretary
F R O M : ROMULO M. DEL ROSARIO, Undersecretary
S U B J E C T : Proposed Re-Structuring of Project
Management Office (PMO's)

In order to effect a better coordination/monitoring and faster implementation of foreign assisted projects, I am submitting herewith a proposed re-structuring of the organizational set-up of all Project Management Offices of this Department, pursuant to Executive Order No. 124 and Department Order No. 16, as follows:

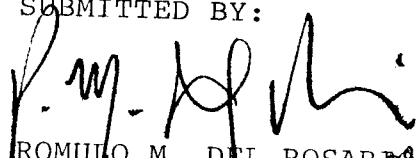
1. There are twenty five (25) existing Project Management Offices in the Department (See attached listing). These shall be grouped and classified into two (2) categories, namely:
 - a) National PMO - Supra-regional scope, magnitude, multi-functional coverage and highly technical expertise in specialized areas.
 - b) Regional PMO - non-supra-regional scope, magnitude and non-multi-functional. Placed under the supervision and control of the appropriate Regional Director.
2. Project Managers/Engineers in the PMEP shall be given assignments by the Undersecretary for PMO's as the need arises in accordance with their lines of specializations. Those without assignment yet shall be detailed in some Services and Bureaus of the Department.
3. The Office of the Undersecretary incharge of PMO's in the Department shall be assisted by a technical staff to be taken from the Project Managers/Engineers Pool (PMEP).

4. Each National PMO shall be under a Project Director and assisted by an Assistant Project Director assigned from PMEPP and may organize as many field PMO's as the need arises.
5. The Regional PMO shall be composed of Technical Staff headed by an appropriate Project Manager/Engineer assigned from PMEPP.
6. The appropriate Bureau/Service of the Department shall provide the necessary technical and advisory services in the operation of the special project offices.
7. Consultancy Services shall be incorporated in the Project Management Offices.
8. Under existing Department Order, PMO projects costing ₱3 M or less and ₱500,000.00 or less may be undertaken by the Regional Directors and District Engineer's respectively. PMO projects costing more than ₱3 M maybe undertaken by the Regional Directors as directed by the Secretary. In such case the Regional Directors and District Engineers undertaking such projects shall submit monthly progress reports to the Undersecretary for PMO's.
9. The Position and Functional Charts and Staffing of the National and Regional PMO's shall be submitted to the Secretary for approval after this proposal has been approved.

If the idea merits his consent, approval of the attached proposed PMO organization chart is earnestly recommended.

Initial developments on the progress of the implementation of the new scheme shall be submitted in due time.

SUBMITTED BY:


ROMULO M. DEL ROSARIO
Undersecretary

A P P R O V E D :


J. NERY FERRER
Secretary

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THE PMO STRUCTURES AND THEIR REORGANIZATION
PURSUANT TO EXECUTIVE ORDER NO. 124

1.0 REFERRALS

1.1 E.O. 124, Section 23, Last Paragraph:

The Department shall retain and have such Project Management Offices as maybe required which shall be under the Supervision and Control of the appropriate Regional Director, unless determined by the Secretary for reasons of supraregional scope, magnitude and multi-functional coverage. (Underscoring supplied)
Note: Ministry changed to Department and Minister changed to Secretary pursuant to another Executive Order.

1.2 Department Order No. 16.

1.2.1, Item 6

The Project Management Offices shall involve the DPWH Regional Office concerned in all stages of the Project Development, from feasibility study then detailed engineering to implementation to avoid overlapping of activities and to keep the DPWH Regional Directors informed at all times of the status of the infrastructure program of the Department in their respective areas. (Underscoring supplied)

1.2.2 Item 3

The selection of projects for inclusion in foreign-assisted packages shall be subject to the concurrence of the Municipal, Provincial and Regional Development Councils. This concurrence should in fact be made even before undertaking the feasibility study of the projects. For on-going foreign-assisted projects which are of the program type, e.g., road restoration and rural water supply the choice of specific sub-projects shall similarly be validated by the above-mentioned Councils (Underscoring supplied).

2.0 REORANIZATION APPROACH

- 2.1 Guided by Item 1.1 (E.O. 124, Section 23, Last Paragraph) above, the PMO's will be classified into two categories, namely:
 - a. National PMO - Supra-regional scope, magnitude and multi-functional coverage.
 - b. Regional PMO - placed under the supervision and control of the appropriate Regional Director.
- 2.2 During the hearings held for PMO's by the ADHOC Coordinating Committee for Staffing, it was agreed that the Project Manager/Engineers Pool shall be retained. It was approved by the Department of Budget and Management.

PROJECT MANAGERS POOL SUB-GROUPS

- 2.2.1 CENTRAL PROJECT MANAGEMENT STAFF (CPMS)
 - a. Regional PMO Coordinating Staff
 - b. National PMO Coordinating Staff
 - 2.2.2 NATIONAL PMO STAFF
 - 2.2.3 REGIONAL PMO (TECHNICAL) STAFF
- 2.3 Inasmuch as the thrust of the Department is one of Decentralization and strengthening of the Regional Offices, no technical personnel from the regional office should be assigned by the Regional Director to National Field PMO's to avoid weakening of the regional capabilities. If the need arises, Project Managers or Project Engineers from the Central Project Management Staff(s) shall be requested and assigned to the Regional Director for purposes of coordination with the National Field PMO's.
 - 2.4 In the regionalization process, there shall be a Regional PMO composed of Technical Staff headed by an appropriate Project Manager/Engineers and a corresponding Manila based Regional-PMO-Coordinating Staff (R-PMO-CS).

It is within the bracket of sound management to maintain the expertise in the Regional-PMO-Coordinating Staff who are knowledgeable in the loan agreement and are favored for retention by foreign lending institution. To avoid disruption of inter-agency coordination and of established standard operational procedures, the R-PMO-CS is an enlightening proposal. Anyway these expertise are Project Managers and Project Engineers who are retained in the Project Manager's Pool and whose supportive staff are contractual.

- 2.5 Due to the exigency of the service and as shall be directed by the Undersecretary in authority, Project Managers or Project Engineers may be detailed to various DPWH offices or project offices to avail of their expertise as Specialists, Consultants or Special Assistants.

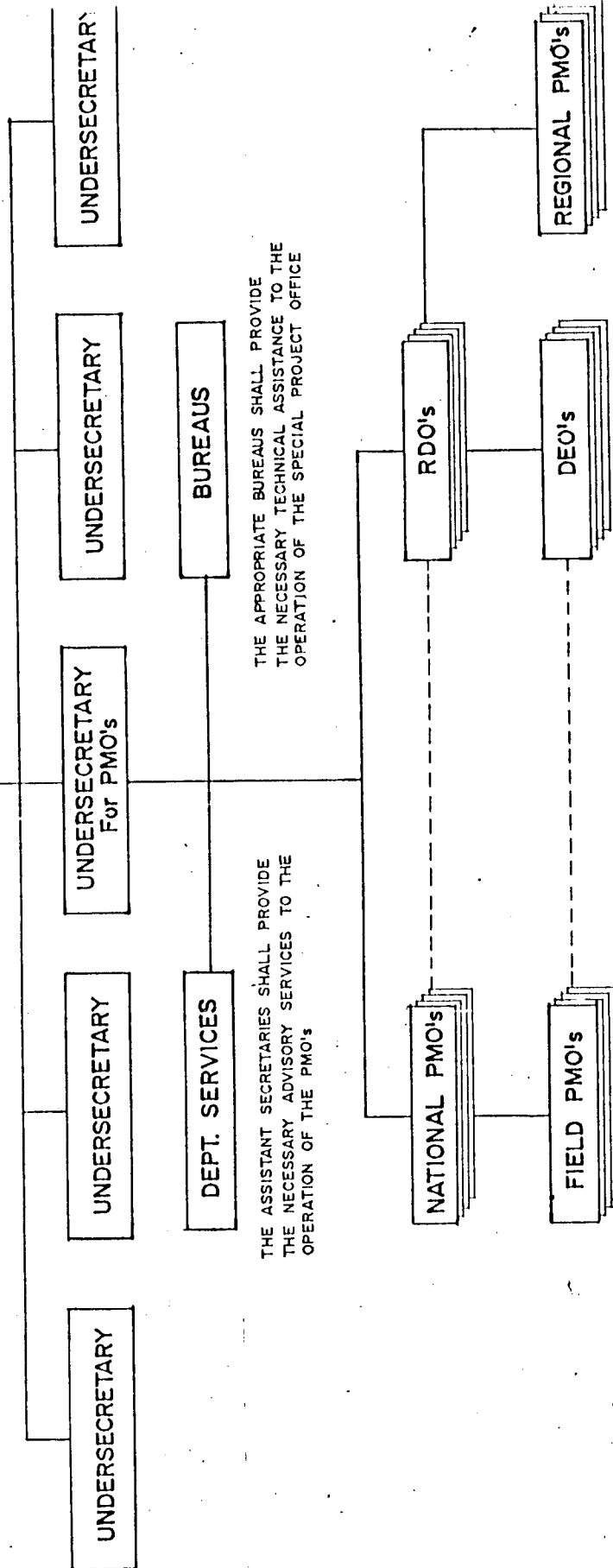
EXPLANATORY NOTES ON THE ORGANIZATION CHART NO. 1

NATIONAL PMO's

- 3.1 Pursuant to Item 6 of Department Order No. 16, the dotted line shown between the RDO and the National PMO spells out coordination and involvement of RDO in feasibility Study, detailed engineering and implementation. This will also be in fulfillment to Item 3 of Department Order No. 16, where the Regional Director's involvement can facilitate the concurrence of Municipal, Provincial and Regional Development Councils is the selection of projects for inclusion in foreign-assisted packages.
- 3.2 National Field PMO's may either be composed of the consultants group who represents the interest of the government or by the National Field PMO Staff headed by an appropriate Project Manager or Project Engineer and assisted by Contractual Staff.

REGIONAL PMO's

- 3.3 For Regional PMO's which are under the supervision and control of the Regional Director, the corresponding Regional Project Management Office Coordinating Staff (R-PMO-CS) shall do the coordination.
- 3.4 Regional PMO's shall be composed of all Technical Staff headed by an appropriate Project Manager from PMEPP and a corresponding Manila-based Regional Project Management Office Coordinating Staff (R-PMO-CS) and assisted by Contractual Staff.



NATIONAL PMO's

1. ADB - Asian Development Bank
2. OECF (PIL) - Overseas Economic Cooperation Fund
3. FIP - Fishing Ports Projects
4. MFCP - Nationwide Major Flood Control Projects
5. BAMA - Bridge and Aircraft Movement Areas
6. IBRD - International Bank for Reconstruction & Development
7. WSS (RMS)-SWIM - Small Water Impounding Management Program on Economic Infrastructure Utilities, Maintenance Engineering Development
8. RDP-PREMIUMED - Regional Cities Development Projects

9. URPO - Urban Road Projects Office
10. SRUP-RIP - Second Rural Road Improvement Projects Rural Infrastructure Fund
11. TEC (TEAM) - Traffic Engineering Center

REGIONAL PMO's

1. ERDP - Bicol River Basin Development Project
2. CIADP - Cagayan Integrated Area Development Project
3. FIADP - Palawan Integrated Area Development Project
4. SBP - Samar Integrated Rural Development Project
5. SIRDP - Samar Integrated Rural Development Project
6. ERBP - Equipment Base Shop Projects
7. CARBP - Cotabato-Agusan River Basin Projects
8. MLNUTE - Metro Manila Infrastructure Utilities Engineering

NOTE:

National PMO projects costing P3.0 M or less and P500,000.00 or less may be undertaken by the Regional Directors and District Engineers respectively. Projects costing more than P3.0 M may be undertaken by the Regional Directors as directed by the Secretary.

DPWH - PROJECT MANAGEMENT OFFICE
PROPOSED ORGANIZATION CHART

SUBMITTED BY:

[Signature]
DOMULIO M. DEL ROSARIO
UNDERSECRETARY

APPROVED:

[Signature]
J. NERY FERRER
SECRETARY

4.0 BRIEF STRUCTURE SITUATION OF PMO's AND
RECOMMENDATIONS:

4.1 For National PMO's - These are PMO's with
Supra-regional Scope, Magnitude and Multi-
functional coverage.

4.1.1 ADB - PMO

BACKGROUND

Addresses only to foreign assisted
roads. There are three sources of
Funds, namely:

- a. ADB Funded Projects
- b. Kuwait Fund for ARAB Economic
Development (KFAED) Projects
- c. OPEC Assisted Projects

The Projects are situated in Luzon,
Visayas and Mindanao

RECOMMENDATION

In view of its Supra-regional scope
and magnitude, ADB-PMO will qualify
as National PMO.

4.1.2 PJHL - PMO

BACKGROUND

The Philippine Japan Highway Loan (PJHL)
Project Office was created under Depart-
ment Order No. 140 dated September 30,
1970 to implement the various projects
funded by OECF Loan from Japan. The
main artery of the PJHL road improvement
project is the construction of the
Maharlika Highway which provides con-
tinuous travel by land transportation
from the tip of Northern Luzon to
Mindanao through the Eastern Visayas
coursing through 21 provinces and 11 cities
and links the three island groups of the
country, Luzon, Visayas and Mindanao.
Source of Fund - Local Fund, OECF Loan
Fund, Project Implementation.

RECOMMENDATION:

The PMO is tasked with integrating the country's national highway network and linking the country's three island groups with the provision of Ferry boats and its terminals. The various categories such as the construction of highways, bridges and Ferry boat terminals are located in Region I (Ilocos Region), Region II Cagayan Valley Region, Region II Central Luzon, Region IV-A (Southern Tagalog, Mainland Provinces), Region V (Bicol Region), Region VIII Eastern Visayas, and Region X (Northerneastern Mindanao). Because of its Supra-regional Scope, Magnitude and Multifunctional coverage, this PMO qualify as National PMO.

4.1.3 Fishing Port - PMO

BACKGROUND:

The Philippines comprises more than 7,000 islands and islets and because of its abundance in fish has a great need for port and shore facilities to serve the fisheries industry.

The DPWH through the Fishing Port PMO is now undertaking the development of fishing port complexes at principal fish landing points under Package I such as: 1. Iloilo Fishing Port Complex (Completed) 2. Zamboanga Fishing Port Complex 3. Lucena Fishing Port Complex 4. Sual Fishing Port Complex. Because of the magnitude in financial requirements to implement the above projects the Philippine Government obtained from Japan loan assistance. Funding: Local Fund and OECF Loan Fund

RECOMMENDATION:

Highly specialized group in Portworks Engineering is necessary in the implementation of the various Fishing Port Complex in Package I which are located in Luzon, Visayas and Mindanao.

The major items of work to be constructed in these projects are:

1. Multi-Purpose Piers
2. Landing Quays
3. Reclamation Works
4. Breakwater
5. Refrigeration Plant

The Fishing Ports - PMO meets all the requirements of a National PMO at it is Supra-regional in Scope, Magnitude and Multi-functional coverage.

4.1.4 Nationwide Major Flood Control Projects

The proposed PMO will involve the integration under one management office, three (3) existing Project Management Offices, namely:

1. PMO - Major Flood Control Projects;
2. PMO - Nationwide Dredging and Reclamation Projects; and
3. PMO - Mangahan Floodway Project

These PMO's were organized pursuant to Executive Order No. 710, dated July 27, 1981, and paragraph 3.1 of Letter of Instructions No. 1099, dated 05 January 1981.

As contemplated under the reorganized set-up, the major River Basins Flood Control Project Office shall re-assume its original function in the general administration and supervision of two (2) on-going major river basin projects in Luzon, namely: the Pampanga River Control System, with field office in Sulipan, Apalit, Pampanga; and the Agno River Control System, with field office in Tumana, Rosales, Pangasinan. (Per Memorandum-Order of the former Minister dated 10 September 1984, these two (2) river control systems were placed under the direct supervision and control of the respective Regional Directors). It shall continue extending technical support in the planning, programming, and implementation of the Mayon Volcano Sabo (Erosion) and Flood Control Projects in Albay, which is under the direct supervision of Region V. In addition,

it shall coordinate with other agencies involved in multi-purpose water resources development projects.

The Nationwide Dredging Projects shall continue maintaining its original assigned task in the identification, prioritization and coordination of work programs of dredging and reclamation projects. It shall provide technical assistance in tendering and contract documentation, monitor and evaluate actual progress of work, and conduct inspection and investigation of proposed and completed projects.

The Mangahan Floodway Project Office shall continue in the construction/supervision of the floodway project, which is scheduled to be operational by the end of this year, 1987. It shall exercise direct supervision and control in the operation and maintenance of the completed Napindan Hydraulic Control Structure, and also the Mangahan Floodway when completed. Additional components of the overall flood control plan, like the proposed Marikina Control Structure and Marikina River Improvement Upstream, if implemented, shall be placed under the direct supervision of this Office.

The PMO - Nationwide Major Flood Control Projects will continue participating in the on-going comprehensive river basin development planning of Cagayan River, the detailed engineering design of Pampanga Delta Development Project, the proposed detailed engineering design of Panay River Basin, the construction of flood telemetering project in the Pasig-Marikina-Laguna Lake Complex, and other projects that may be assigned by the Secretary.

The Nationwide Major Flood Control Projects is recommended to be classified as National - PMO as it covers supra-regional Scope, magnitude and multi-functional.

4.1.5 BAMA - PMO National PMO

BACKGROUND:

The technical personnel for the construction and improvement of all air-

ports including other facilities from the former airport were transferred from the former Civil Aeronautics Administration (CAA) to the former Department of Public Highways (DPH) now DPWH. The BAMA-PMO is also in charged with the construction of new Jumbo bridges all over the country. Aside from undertaking the construction of bridges under the Jumbo Bridge Const. Prog., this Office is also assigned to undertake the repair, restoration and reconstruction of dilapidated washed-out or damaged bridges.

Funding: Local Fund and OECF Loan Fund

RECOMMENDATION:

The BAMA - PMO is expecting to complete 41 bridges in 1987, 109 bridges in 1988, and 72 bridges in 1989. The amount needed to complete these projects is estimated to be around ₱1.2 Billion.

The present personnel of the BAMA-PMO have the extensive studies, and wide experience in bridges and airport engineering. The BAMA PMO qualify as National PMO because of its Supra-regional Scope, Magnitude and Multi-functional coverage.

4.1.6 IBRD - PMO

BACKGROUND:

Position Papers of the IBRD-PMO were already presented in the previous hearing.

RECOMMENDATION:

Considering the Supra-Regional Scope and magnitude of its project, IBRD-PMO qualifies for National PMO.

4.1.7 FEASIBILITY STUDY - PMO

This PMO is placed under Undersecretary Teodoro T. Encarnacion pursuant to Department Order No. 10.

4.1.8 ICC

This Infrastructure Computer Center as a PMO is placed under Secretary Jose Mabanta, who is incharge of Monitoring Service. ICC monitors all activities of the Department.

4.1.9 RWS - PMO

BACKGROUND:

This PMO is supra-regional level, multi-functional and specialized group. It exercise overall coordination, management and monitoring of foreign assisted Rural Water Supply Projects assigned to it.

In the Feasibility Study for the construction of Wells and the development of springs in all Barangays in the Philippines dated March 1988, the Rural Water Supply (RWS) will be Water Supply and Sewerage (WSS).

RECOMMENDATION:

For simplicity in function, Rural Water Supply - PMO is more appropriate as national Project Management Office (PMO). As a national PMO the set up will not be disturbed.

4.1.10 SWIM - PMO

BACKGROUND:

LOI 898, dated July 25, 1979 created the Small Water Impounding Management (SWIM) Committee involving the top-echelons of MPW as Chairman, MHS as Co-Chairman, MOE, MNR, MOA, MB as members to ensure the effective and coordinated implementation of the program for small catchment basins and impounding reservoirs under the National Infrastructure Program. A SWIM TECHNICAL GROUP was created and comprised of:

1. Project Manager - SWIM-PMO-
Chairman
2. Exe. Director - NWRC as Co-
Chairman
3. NIA - Member
4. FSDC - Member
5. NEA - Member
6. Bu. of Soils - Member
7. Bu. of Forest Dev. - Member

SWIM is therefore one lead implementing Agency for the prosecution of the program for multi-catchment basins and impounding reservoirs for the whole country. Most of the projects cost from a minimum of ₱1 Million to ₱11 Million. Some is in the neighborhood of ₱28 Million.

RECOMMENDATION:

Considering SWIM's multi-functional coverage Supra-Regional in area of concern, the substantial magnitude of each project, and more importantly the inter-agency involvement of seven offices, it is recommended that the SWIM-PMO set-up should not be disturbed and for purposes of E.O. 124, it should be classified as a National-PMO.

4.1.11 RCDP-PMO

BACKGROUND:

RCDP was declared a project of the National Government by virtue of Section 1 of Executive Order No. 605. It places the NEDA on top of the RCDPO, the project office. E.O. 605 places the supervision to RCDPO under the Project Steering Committee composed of the representative of NEDA as Chairman and MHS, MPW, MLGCD and MOI as members. The head of the RCDPO is a project Director appointed by NEDA. The RCDPO exercises supervision over the four city project offices (CPO) in the Visayas and Mindanao, namely - Region VI: Iloilo City, Bacolod City; Region X: Cagayan de Oro City; and Region XI: Davao City. Each CPO has a project manager appointed by the City Mayor.

For its part the then MPWH, in fulfillment to its commitment to RCDPO, issued Ministry Order No. 16 creating the counterpart project management office.

A Project Director of its own as well as the Project Managers for engineering in each city were appointed. Local Advisory Consultants were hired by DPWH and Foreign Advisory Consultants were hired by NEDA. Memoranda of Agreement with NEDA, City Governments and other Agencies of the Government, were signed. The integrated Organizational Structure was firmed up and approved jointly.

RECOMMENDATION:

RCDP-PMO has 23 component projects in the 4 cities of Visayas and Mindanao with multi-functional coverage involving Roads, Bridges, Storm Drainage, Sanitary Land Fill, Bus Terminal, Equipment Program, Traffic Engineering, Slaughterhouse, Markets, Street lightings Community facilities like School, Buildings, Health Center, Day Care Center, Footbridges, etc. for NHA Sites and Services. The Magnitude of its work is great. Under this criteria RCDP qualifies for National PMO.

The Memorandum of Agreement with other Agencies interlinks the DPWH-RCDP-PMO firmly to the integrated structure. As a National PMO the set up will not be disturbed.

4.1.12 URPO - PMO

BACKGROUND:

The Urban Road Projects Office addresses itself to the Major Road Network system of Metro Manila. Its on-going projects encompass more on the C-3 Project Segments, 7, 8, 9, 10 and 11 funded by the OECF; Makati-Mandaluyong Road Project Segment 1, 2 & 3, Metro Manila Urban Transportation Strategy Planning Project Part B (MMUTSTRAP) B-2 funded by OECF, Improvement and widening of Ninoy Aquino Avenue Project; R-1 Expressway funded by the Public Estate Authority (PEA); and the Joint TRB-DOTC-DPWH Supervision Staff for NLE, SLE Projects funded by the TRB.

OBSERVATION:

1. The URPO-PMO does not have a Supra-regional scope being confined only to Metro Manila. However, if viewed in the light of high technical expertise in specialized areas liked reclamation, multi-level interchanges, flyovers, the magnitude of each work and the skills acquired thru technology transfer, then this paramount consideration should not be grossly set-aside.
2. The Regional Office in the National Capital Region is to be strengthened and saddled with additional works. The regional attachment of URPO-PMO to the NCR Regional Office plus other projects of PMO's like the MMINUTE might be too heavy for comfort on the part of the Regional Director.

RECOMMENDATION:

Let the URPO-PMO continue to function as it is, as a special case considering the magnitude of the projects.

4.1.13 PREMIUMED - PMO

BACKGROUND:

The PREMIUMED-PMO has a complicated nature of organizational set-up. It has a steering committee comprised of representatives from the DOF, DBM, DPWH, DLG and NEDA. It has a central project office headed by a Project Director who is not a DPWH Project Manager but one who entered into a contract with the then Minister of Public Works and Highways for this PREMIUMED Project.

The Central Project Office has Premiumed offices in each selected city under the office of the Mayor. This City PREMIUMED Office is headed by a local project officer with representatives from the City Assessor, City Treasurer, City Budget Officer, Community Development, Local Enterprises and DPWH City Engineer. The Project Director of the central

project office coordinates with the DPWH Regional Directors.

Funding for the PREMIUMED projects is from the MUNICIPAL DEVELOPMENT FUND taken from the loan proceeds with the World Bank and complemented by the DPWH counterpart funds.

The project cities are identified after evaluation of their paying capabilities to a pro-rated share of the loan. The components involved centers on Roads, Drainage Area Upgrading, Traffic Mgt., Slaughterhouse Markets, Solid Waste, Bus Terminal, Depot rehabilitation and other services, either local or national. For National component, the implementing officer is the local project officer.

The Project Cities are splattered in Luzon, Visayas and Mindanao, Identified cities are in Pangasinan, Zambales, San Pablo, Legaspi, Negros Occ., Tacloban, Bislig, Butuan City, etc.

RECOMMENDATION:

Premiumed-PMO is supra-regional in scope magnitude and multi-functional in coverage.

It can be classified as national-PMO

4.1.14 SRRIP-PMO

BACKGROUND:

The Philippine Government negotiated with the IBRD of the World Bank in Washington, D.C., Loan No. 2716-PH for the Second Rural Roads Improvement project (SRRIP) which was signed on June 19, 1986 and took effect on October 23, 1986. The loan agreement involves the amount of \$82 Million to finance the projects geared to provide farmers access to markets, support land settlement efforts, facilitate provisions of services to rural areas and strengthen further road building and maintenance capabilities.

RECOMMENDATION:

The SRRIP Projects consist mainly of two parts namely:

Part A: Provincial Roads (DLG and Project Provinces)

The rehabilitation, upgrading and spot improvement of about 750 Kilometers of provincial roads, including bridges preferably through labor intensive methods, if feasible, in 14 provinces.

Part B: Settlement Roads (DPWH)

The construction and improvement in the settlement areas of Kabankalan, Neg. Occ., Sultan Kudarat-South Cotabato; and Wao-Basilan, Lanao del Sur, North Cotabato and part of Bukidnon which comprises mainly of about 300 kilometers of barangay roads and bridges and about 300 kilometers of national and provincial roads and bridges.

The organizational set up of the Project is partly patterned after PRIP-I, because of the similarity in the functions and objectives. It is supra-regional scope and magnitude hence should be classified as national PMO.

4.1.15 TEAM - PMO

The Traffic Engineering and Management PMO is abolished by E.O. 124 and its functions and appropriations, funds records, equipment, facilities, other assets and personnel transferred to the TRAFFIC ENGINEERING CENTER of the DPWH as shall be created by a separate Executive Order. It is highly technical therefore, it is classified a national PMO.

4.2 REGIONAL PROJECT MANAGEMENT OFFICES (PMO's)

4.2.1 BRBDP - Regional PMO

BACKGROUND:

All projects are located in one region and are locally funded.

RECOMMENDATION:

This PMO can be classified as Regional

4.2.2 CIADP - Regional PMO

BACKGROUND:

All Projects are located in one region and are locally funded.

RECOMMENDATION:

This PMO can be classified as Regional.

4.2.3 PIADP - PMO

BACKGROUND:

The PIADP - PMO was created under Ministry Order No. 15 dated November 23, 1981. The PIADP - PMO is one of the implementing agencies of PIADP under the overall supervision and coordination of the PIADP Executive Director. The feasibility of each of the projects of these agencies such as:

- 1) Department of Agriculture and Food,
- 2) Department of Natural Resources,
- 3) National Irrigation Administration,
- 4) Department of Health

are complementing with those of the others which show that synchronization of their activities is vital for the success of the whole integrated project. Funding: Local Funds and ADB loan. The projects are all located in Palawan consisting of three (3) vital infrastructure components of the IAD Project which, if not undertaken in accordance with their scheduled time frames, would seriously affect the whole implementation program of the NACIAD Project. Furthermore, the NIA Projects the DAF rural agriculture centers, the DNR's Upland Stabilization projects, etc. cannot be undertaken unless the roads leading to their pilot projects sites are completed, hence any disruption in the present organizational set-up of the PMO may delay the prosecution of the DPWH component and consequently impair the implementation of other projects of other related agencies which relay significantly on the IAD Projects for its socio-economic progress.

RECOMMENDATION:

The Projects will substantially be completed by end of the year, so it is recommended that the PIADP-PMO be allowed to continue until completion without changing the present set up.

4.2.4 Special Building - PMO

BACKGROUND:

The Special Building - PMO was established by virtue of Executive Order No. 710 dated July 27, 1981 creating the Project Management Office.

This Office is responsible in administering the prosecution of special building projects in Metro Manila and provides technical and administrative supervision being undertaken by the Regional Offices of the DPWH. Special Building Projects are classified as urgent that requires short completion time, complex structures and normally big budgeted projects.

Funding: Local Fund

RECOMMENDATION:

All the Special Building Projects undertaken by this Office outside Metro Manila were implemented by the Regional Offices including Davao Mail Distribution Center which was recently turned-over to the Regional Office.

In view of the rushing up the completion this year of the PGH Complex costing about ₱0.5 Billion, it is recommended that the Special Building - PMO be retained until the completion of the said projects. It is further recommended that after the PGH Complex completion the PMO field structure can be regional and the main staffing can be then Regional - PMO Coordinating Staff.

4.2.5 SIRD - PMO

SIRD - PMO is will soon ^{END} up its projects. It is recommended that the PMO be allowed to complete the project this year to avoid disruption on the home-

stretch. Anyway they have their Field PMO that can provide coordination with the Regional Director's Office for a transition. Should the projects spill over by the end of the year, the Regional Director can assume direct authority over the Field PMO.

4.2.6 MIADP (IBRD) _ Completed

4.2.7 Equipment Shops - PMO

The Equipment Shops-PMO is near completion. It is most ideal for Regional-PMO Classification. It is observed that there are some terminated projects, which if continued, can be handled by the Regional PMO with the R-PMO-CS Coordinating.

4.2.8 Research and Development - PMO

By the nature of its work, its functions can be absorbed by the Bureau of Research and Standards. The Project Managers/Engineer shall be designated specialists or special assistance.

4.2.9 MMINUTE - PMO

The MMINUTE - PMO as a barangay based oriented program aimed at improving the environmental living conditions of low income depressed areas in Metro Manila. It is one of the components under the Third Urban Loan Package (URBAN III Loan PH-1821) financed by the World Bank.

Development areas of concern by MMINUTE-PMO are on water supply, sanitation, drainage and street projects. It is an inter-agency undertaking which requires direct participation from MMC, MWSS and the 17 local government units and Barangays. Direct coordination is also being undertaken with other involved agencies like the NEDA, NHA, NCR, etc.

Based on the Memorandum of Agreement, City Engineers concerned are the designated District Managers of MMINUTE Projects and the Municipal Engineer are designated as resident engineers in Municipalities.

Since the activities of the MMINUTE are confined in Metro Manila, it is a Regional PMO.

4.2.10 CARBDP - PMO

BACKGROUND:

CARBDP is not a PMO. It is a program Office attached to DPWH by PD 1556. The Operation is paid from NACIAD under NEDA. The Development of Upper Agusan and Lower Cotabato River Basin Projects are within the area of CARBDP. In the implementation now of the ₱575 M foreign assisted Lower Agusan Development Project in Butuan City, CARBDP shall be utilized as PMO.

RECOMMENDATION:

CARBDP will be handling only the Lower Agusan Development Project, Butuan City. It is a Regional PMO.