

REPUBLIC OF THE PHILIPPINE DEPARTMENT OF PUBLIC WORKS AND HIGHWAYS OFFICE OF THE SECRETARY MANILA

047.13 DOWH (12) V-V-93

April 13, 1993

DEPARTMENT ORDER) NO. Serie of 1993 (1)

SUBJECT: Amending D.O. 187, New Performance Appraisal System for District Engineers

In order to make the Performance Appraisal System for District Engineers more consistent with program priorities of the Department, certain provisions of D.O. 187, S. of 1992 are hereby amended:

1. The responsibility areas mentioned in paragraph 2.0 Areas of Evaluation, are realigned in their order of priorities, as follows:

Responsibility Areas

Percentage Weight

2.1		45
2.2	(Construction) Project Implementation	40
2.3	(Maintenance) Annual District Infrastructure	05
2.4	Plans and Programs Monitoring and Reporting	05
2.5	Public Relations	03
2.6	Personnel Management	02
	Total	100

- 2. As a result of the realignment of the responsibility areas, the annexes are revised. The amended Performance Criteria and Standards (Annex A), Computation of Rating (Annex B) and Performance Appraisal Report Form (Annex C) are hereby issued and made integral parts of the PAS.
- 3. To ensure uniform and full compliance with the provisions of the New Performance Appraisal System for District Engineers, a Conversion Table marked as Annex D. is hereby prescribed. The table will facilitate the computation of ratings.

This amendatory Department Order shall take effect immediately.

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ANNEX " A "

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					POINT SCO	RE RANGE	<u></u>
ł	R	E A OF EVALUATION	95 - 100 (d,=5)	85 - 94 (d,=9)	75 - 84 (d,=9)	: 65 - 74 : (d,=9)	: : 50 - 64 : (d,=14)
0	PRO	JECT IMPLEMENTATION (CONSTRUCTION)					
	1.1	:		ted 0 to 4% ahead of	All projects implemen- ted 1-4% behind schedule.	: : All projects : implemented 5-14% : behind schedule.	: : All projects : implemented 15%-29% : behind schedule.
	1.2	Naterials and Quality Control				:	_:;
		1.2.1 Adherence to Standards and Specifications	NOTE: All samples must	be authentic otherwise t	: ne rating for this partic :	: ular sub-responsibilit :	: y area will be POOR. :
		tive to its actual : use :	95-100% Compliance with: the required testing time for all construc- tion materials relative to their actual use.		75-84% Compliance	: :65-74% Compliances : : :	: 50-64% Compliance : : :
		1.2.1.2 Compliance to guality control policies :	95-100% Compliance : :	- do -	- do -	: - do - : :	: - do - :
			Average rating of : 95-100% on the quality : of completed work. :	Average rating of 85-94%	Average rating of 75-84%	: Average rating of : 65-74% :	: Average rating of : 50-64% :

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	AREA	OF BVALUATION	95 - 100	: POINT SCO : 85-94	: 75 - 84	: 65 - 74 :	50 - 64
			(d,=5)	: (d,=9) :	(d,=9)	(d,=9)	(d,=14)
2		1.2.2 Compliance with Laboratory : and Field Test					
		1.2.2.1 Adeguacy/reliability: of laboratory equip-: ment and facilities :	and facilities 95-100% :		75-84% adequate/ reliable		50-64% adequate/ reliable
		1.2.2.2 Compliance with standard sampling and testing methods :		85-94% Compliance	75-84% Compliance	65-74% Compliance	50-64% Compliance
-	1.3	Preparation	finished 1 to 7 days afrer receipt of Advice:	: finished 8-15 days : after receipt of Advice:	finished 16-25 days	: finished 26-35 days : : after receipt of : : Advice of Allotment. :	All plans and POW finished 36 to 45 days after receipt of Advice of Allotment.
	1.4	Funds Utilization and Control					******
	ł	:	from project/s imple- : mented during the :	5-9% realized from project/s implemented during the rating	project/s implemented :		of 6% to 20% incurred

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	: :	POINT SCO	RE RANGE		
AREA OF EVALUATION	: 95 - 100 : : (d,=5) :	85 - 94 (d,=9)	: 75 - 84 : (d,=9) :	65 - 74 (d,=9)	50 - 64 (d,=14)
b) Contract	: paid one (1) day upon : : receipt of all :	(2) days after receipt receipt of all	-	(4) days after : receipt of all :	Claims for payment paid (5) to 19 days after receipt of all required documents.
0 PROJECTS INPLEMENTATION (NAINTENANCE)	::				
2.1 Overall Road Condition	: Condition Inspection :	Road Maintenance Condition Inspection	: Road Maintenance : : Condition Inspection :	Maintenance Inspec- : tion weighted :	-64 and below rating (Per Road Maintenance Inspection weighted average)
2.2 Bridge Condition	: and temporary bridges : : superstructures are :	superstructures are	and temporary bridges : superstructures are :	-65% - 74% of permanent and temporary bridges: superstructures are properly maintained	permanent and tempo- rarily bridges super-
2.3 Funds Utilization and Control		nance Fund disbursed in accordance with	: nance Fund disbursed : : in accordance with :	Quincenal Schedule. :	

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: 95 - 100 : (d,=5)	: 85 - 94 : (d,=9)	R K R A N G K : 75 - 84 : (d,=9)	: 65 - 74 : : (d,=9) :	50 - 64 (d,=14)
	: : :	:	;; ;; ;;	
: and coordination, duly	: before due date.	: : Accomplished 0-3 days : after due date. : :		Accomplished 8 to 22 days after due date
: investigated and eval- : uated 8-15 days before	: investigated and eval- : uated 1-7 days before	: investigated and eval- : uated 0-3 days after	: investigated and : : evaluated 4-7 days :	All project proposals investigated and evaluated 8 to 22 days after due date.
: proposal submitted : within January 15-18; : Fast track and other : semilar project : proposals submitted 1-4;	proposals submitted within January 19-31; Fast track and other similar project propo- sals submitted 5 to 10	: proposals submitted : within February 1-10; : Fast tract and other : similar project propo- : sals submitted on or 1 : day after due date.	: ject proposals sub- : : mitted within : : February 11-15 Fast : : tract and other simi-: : lar project proposals: : submitted 2-4 days :	ject proposal sub- mitted within February 16-28;Fast tract and other similar project
: gineering technical : : reports accomplished :	neering technical re- ports accomplished 1-3 days ahead of schedule.	neering technical re- ports accomplished on or 1 day after due	are incomplete and : needs minor revision : submitted 2-4 days : after due date. :	neering technical reports are incom-
	Project ID initiation and coordination, duly accomplished 8-15 days before due date. All project proposals investigated and eval- uated 8-15 days before due date. Regular annual project proposal submitted within January 15-18; Fast track and other semilar project proposals submitted 1-4 days before due date. All preliminary en- gineering technical reports accomplished 4-7 days ahead of	Project ID initiation : Accomplished 1-7 days and coordination, duly : before due date. accomplished 8-15 days : before due date. All project proposals : All project proposals investigated and eval- : investigated and eval- uated 8-15 days before : uated 1-7 days before due date. Regular annual project : Regular annual project proposal submitted : proposals submitted within January 15-18; within January 19-31; Fast track and other : Fast track and other semilar project : similar project propo- proposals submitted 1-4: sals submitted 5 to 10 days before due date. All preliminary en- gineering technical : neering technical re- reports accomplished : ports accomplished 1-3 : 4-7 days ahead of : days ahead of schedule.	Project ID initiation : Accomplished 1-7 days : Accomplished 0-3 days and coordination, duly : before due date. : after due date. : accomplished 8-15 days : : before due date. : : All project proposals : All project proposals : All project proposals : investigated and eval- : investigated and eval- : investigated and eval- : uated 8-15 days before : uated 1-7 days before : uated 0-3 days after : due date. : due date. : due date. : Regular annual project : Regular annual project : roposals submitted : proposals submitted : within January 15-18; : within January 19-31; : within February 1-10; Fast track and other : Fast track and other : semilar project : similar project propo- : proposals submitted 1-4: sals submitted 5 to 10 : sals submitted on or 1 : days before due date. : days before due date. : day after due date. : All preliminary en- : fast rack and other : fast rack and other : fast rack and etate. : days before due date. : days after due date. : : : : : : : : : : : : : : : : : : :	Project ID initiation : Accomplished 1-7 days : Accomplished 0-3 days : Accomplished 4-7 days : after due date. : : investigated and eval- : : : setilar project : Regular annual project : Regular annual project : setilar project proposals submitted : : : : : : : : : : : : : : : : : : :

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	*	POINT SCO			
AREA OF EVALUATION	: 95 - 100 : (d,=5)	: 85 - 94 : (d,=9)	: 75 - 84 : (d,=9)	: 65 - 74 : (d,=9)	: 50 - 64 : (d,=14)
4.0 MONITORING AND REPORTING		:	· · · · · · · · · · · · · · · · · · ·	; ; ;	************
4.1 Financial Management and Control	:	:	:	:	:
4.1.1 Financial Reporting	:				:
4.1.1.1 Completeness/ Accuracy (50%)			: : 75-84% complete/ : accurate		: : 50-64% complete/ : accurate
4.1.1.2 Timeliness (40%)	: Submitted on or 7 days : before due date		· · ·	: : Submitted 7 to 10 : days after due date.	: : Submitted 11-20 : days late.
4.1.1.3 Compliance with format (10%)	: 95-100% compliance :	85-94% compliance	: 75-84% compliance	: 65-74% compliance :	: 50-64% compliance :
4.1.2 Cash Management and Utilization		Cash shortages of P100 to P200.00	_		: : Cash shortages of : P1,001.00 to P5,000.00
4.1.3 Funds Utilization/Control	: books of account	.014% of funds allocat-	: .05% of funds allocat-		: : Overdraft is .061% and : above of funds allocate :
		·	• •••••••••••••••••••••••••••••••••••	•	- •

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AREA OF EVALUATION	: 95 - 100 : (d,=5)	: POINT SCOU : 85 - 94 : : (d,=9) :	RERANGE : 75 - 84 : (d,=9)	65 - 74 (d,=9)	50 - 64 (d,=14)
4.2 Program Status Report	:	:			
4.2.1 Maintenance	: Maintenance Accomplish : ment Reports submitted : 4 - 5 days before due : date; all reports are : accurate; 100% com-	Nonthly and Quarterly Naintenance Accomplish- nent Reports submitted 1 - 3 days before due date; all reports are accurate; 100% com- pliance with required format	Maintenance Reports submitted on or 1 day after due date; 100% compliance with pres- cribed format	:	: Maintenance Reports : submitted 6 - 10 : days after due date;
4.2.2 Construction	: reports submitted 4 - 5 : days before due date; : all reports are accu- : rate; 100% compliance : with prescribed format	: reports are submitted : 1 - 3 day before due : date; all reports are : accurate; 100% com- : pliance with prescribed:	reports submitted on or: 1 day after due date; all reports are accurate; 100% com-	reports submitted 2 - 5 days after due date; some of the data reported are doubtful	S-curve and other reports submitted 6 and more days after due date; most of the reports are unrealiable prescribed format are not followed
5.0 PUBLIC RELATIONS	······································	· ·	·		
5.1 Interagency coordination	: mented w/out conflict : w/dev't. projects of	: 95-99% of projects : implemented w/out con- : flict w/dev't. projects : of other agencies. :	: implemented w/out con- : : flict w/dev't. projects: : of other agencies. ::	conflict with deve-	80-84% of projects implemented w/out con- flict w/dev't. projects of other agencies.

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	A OF EVALUATION	: 95 - 100	POINT SCO			
	U OL PAURONIION	: (d,=5)	85 - 94 (d,=9)	: 75 - 84 : (d,=9)	: 65 - 74 : (d,=9)	: 50 - 64 : (d,=14)
5.2	Information dissemination	: : Compliance with Nos.1- : 9 of DO 23, s. 1988 :	Compliance with Nos. 1, 2,3,5,8, DO 23 s.1988	: : Compliance with Nos. 1, : 3 of DO 23 s. 1988 :	Compliance with Nos. 1: and 8 of DO 23 s. 1988:	Compliance with No. 1 of DO s. 1988
5.3	Relationship with subordinates	: plaints from the rank : : and file; ratee well : : liked, respected and : : obeyed by the employees:	plaints from the rank and file and ratee is respected by a great		complaints from : employees, a good : number from them :	There are numerous valid complaints and grievances of employees against ratee.
5.4	Public acceptability	: more civic/professional: : activities/organiza- :	civic/professionl activities/organiza-		No involvement in any: civic/professional : activity/organization: in the locality.	towards civic/profes-
5.5	Absence/Presence of Valid Complaints	: case nor even a single : : public complaint :	nistrative/criminal : case but there is/are : some public complaints :	: nistrative/criminal : : case but there are :	civil/administrative/: criminal case and a : few valid public com-:	

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	*	: POINT SCO	RERANGE		
AREA OF EVALUATION	: 95 - 100	: 85 - 94	: 75 - 84	: 65 - 74	: 50 - 64
	: (d,=5)	: (d,=9)	: (d,=9)	: (d,=9)	: (d,=14)
5.0 PERSONNEL MANAGEMENT		~	· · · · · · · · · · · · · · · · · · ·		·
6.1 Personnel Utilization			:		
6.1.1 Assigned task being performed by staff (50%)	: 95-100% of personnel : performed their : assigned tasks. :	: 91-94% of personnel : performed their : assigned tasks. :	: : 85-90% of personnel : performed their : assigned tasks. :	: performed their	: 50-75% of personnel performed their assigned tasks.
6.1.2 Authority properly dele- gated to and exercised by staff (50%)	: 95-100% of delegable authority properly delegated & exercised.	: : 85-94% of delegable : authority properly : delegated & exercised.	: : 75-84% of delegable : authority properly : delegated & exercised.	: authority properly	: 50-64% of delegable authority properly delegated & exercised.
6.2 Personnel Discipline (25%)	: 95-100% of personnel : complied with laws, : rules and regulations : governing employees. :	- ,	: complied with laws, : rules and regulations	: complied with : laws, rules and regu-	50-64% of personnel complied with laws, rules and regulations governing employees.
6.3 Personnel Welfare and Development	••	***************************************	· · · · · · · · · · · · · · · · · · ·		
6.3.1 Knjoyment of Kmployee Benefits (50%)	: : 95-100% of personnel : satisfied with no : grievances.	: satisfied with no	: : 75-84% of personnel : satisfied with no : grievances.	: : 65-74% of personnel : satisfied. :	50-64 of personnel satisfied
6.3.2 Implementation of a career development program in the office (50%)		: training needs/presence o ation of merit and promot :			ness
	: 95-100% observance	: 85-94% observance	75-84% observance	: 65-74% observance	50-64% observance
	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	• •	· · · · · · · · · · · · · · · · · · ·	· ·

ANNEX "B"

COMPUTATION OF RATING

- B.1 To compute the points earned of each sub-responsibility (SR) under a particular Responsibility Area (RA), the following steps are to be followed.
 - B.1.1 Locate where his actual accomplishment is along the predetermined degree/extent/percentage range on the opposite right columns of the particular SR in the Performance Criteria and Standards.
 - B.1.2 Convert his actual accomplishments/ratings into points by using the formula:

$$P = LL + \left[\left(\frac{d_1}{d_2} \right) \left(\frac{\pm d_3}{d_3} \right) \right]$$

WHERE:

- LL is the lower limit of the point score range where the actual accomplishment falls
- d₁ is the difference between the lower and upper limits of the point score range where the actual accomplishments falls
- d2 is the difference between the lower and upper limits of the predetermined degree extent/percentage range of sub-responsibility/task where the actual accomplishment falls.
- tdg is the difference between the actual accomplishment of ratee and the lower limit of the degree/extent/percentage range where the actual accomplishment falls.

NOTE:

1. Where the actual accomplishment is a negative slippage, an overdraft or behind schedule, the negative sign shall be observed. For example, a ratee whose actual accomplishment under subresponsibility 1.1 Project Supervision which is 3% behind schedule is considered as - 3%. Referring to Performance Criteria and Standards the the accomplishment falls within the range of 1-4% behind schedule. Translating this into mathematical equation this is -1 to -4%. In this particular example, the lower limit of the range is -4%.

- 2. For uniformity and to facilitate the work in converting actual accomplishments into points, a Conversion Table marked as Annex D is attached herewith for ready reference.
- 3. convert To into point theactual under a accomplishment/rating subresponsibility where the criteria and standards are not expressly stated in percentages/numbers, disregard the formula and approximate the corresponding equivalent point within the point score range under which the accomplishment falls. actual
- B.1.3 Multiply the point obtained under the subresponsibility with the corresponding percentage weight indicated in the Performance Rating Report form: the result is the point earned for this particular sub-responsibility, and the sum of all the SRs as TOTAL POINT EARNED for the particular RA. (See Annex "A" - Performance Appraisal Report).
- B.1.4 To arrive at the POINT SCORE for each RA, multiply the TOTAL POINTS EARNED with their corresponding percentage weight.
- B.2 Performance Rating
 - B.2.1 Numerical Rating Add the point scores of all the RAs. The sum of all the point scores constitutes the ratee's Overall Point Score or numerical rating.
 - B.2.2 Adjective Rating Determine the adjectival rating by matching the Overall Point Score with the corresponding adjectival rating indicated in 3.0.

	NO.:Dept. of		Highways: H				: Rating Period : :Semester 19
RATE	ß	: POS :	TION TITLE		:DIS :	TRICT OFFICI	ł
ADJR(CTIVE RATING	: EARNED	: 95-100	- OUTSTI	ANDING	ORY 65-74	- SATISFACTORY - UNSATISFACTOR BELOW - POOR
	RESP	NSIBILITY ARE	IS		POINTS BARNED	WEIGHTS	POINT SCORE
	1.2.1 A an 1.2.2 C	Supervision s and Quality (therence to Sta d Specification ompliance with aboratory & Fid	Control andards ons (65% eld Test (35% ion Control	(60%) (30%) ()	****	- 45%	
			Total				
				(70X) (20X)		40%	
			10641				
3.0	and H 3.2 Prelimina 3.3 Project H Coord	Proposal Invest Avaluation Mry Engineering D Initiation Lination Infra Project	ligation g und	(30%) (30%) (30%) (20%) (20%)		05 X	
4.0	4.1.1 Bi 4.1.2 Ca	l Reporting l Mgmt. & Contr inancial Report ish Mgt. and Ut inds Utilizatio	col ing (5 ilization (3	(50X) (0X) (0X)		05%	

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ANNEX "C"

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5.0	PUBL	IC RELATIONS		03%
	5.1	Inter-agency coordination	(20%)	
	5.2	Information Dissemination	(20%)	
	5.3	Relationship with Subordinates	(20%)	
	5.4	Public Acceptability	(20%)	
	5.5	Absence of valid complaints	(20%)	

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Total

6.0	PERSONNEL MANAGEMENT		02%	
	6.1 Personnel Utilization	(50%)		
	6.2 Personnel Discipline	(25%)		
	6.3 Personnel Welfare and Development	(25%)		

Total

OVERALL POINT SCORE

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PROMOTIONAL POTENTIAL	: DEVELOPMENT NEEDS	
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	:	
	:	
	:	
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	:	
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	:	
NATED BY ARDO:		5.4 5 7
MIDD DI REDU.	: DATE : RATED BY ARDS:	: DATE
	• •	
	• •	•
ISCUSSED WITH (Ratee):	: DATE : CONCURRED BY RD:	: DATE
	: :	:
	: :	:

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					RQUIVAL	ENT POINT SCO	RE			
AREA OF EVALUATION	: 95-100 :		: 85-94 : 75-84		75-84	: 65-74		: 50-64		
.0 PROJECT IMPLEMENTATION (Construction)	:		:		:				•	
1.1 Project Supervision	: Imple	ementation of	f Proje	ects accordin	g to scl	iedule	:		:	
	: (Perce	ent Ahead)	: : (Pei	rcent Ahead)	: : (Perc	ent Behind)	: : (Percent	Behind)	: (Percen	t Behind)
	: : X	= Point	: : X	= Point	: X	= Points	: : X =	Points	: % =	Points
	: 10	100	: 4	94.0	: 1	84	: 5	74	: 15	64
	: 9	99	: 3	91 [,] 75	: 2	81	: 6	73	: 16	63
	: 8	98	: 2	89.50	: 3	78	: 7	72	: 17	62
	: 7	97	: 1	87.25	: 4	75	: 8	71	: 18	61
	: 6	96	: 0	85.0	:		: 9	70	: 19	60
	: 5	95	:		:		: 10	69	: 20	59
	:				:		: 11	68 68	: 21	58
	:				:		: 12	67	: 22	57
	:				:		: 13	66 65	: 23	56
			_		:		: 14	65	: 24	55
					:		:		: 25	54
							•		: 26 : 27	53 52
					-		•		: 27	52 51
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Annex "D" Page 1 of 16 pages

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						,			EQUI	VALENT	POINT SCOL	E			
	AREA	OF EVA	LUATION	:	95-100		:	85-94	:	75	j-84 :	6	5-74	:	50-64
1.2	Material	s and Q	uality Control	:			:		:					:	
			e to Standards ifications	;		:			:					: : :	
	1	.2.1.1	Timeliness of testing : materials relative to :		(Percent	age of	: É comp	liance on th	: e time	eliness	s of testing	materi	als)	:	
			their actual use	. X	= Poi	nts :	X	= Points	:)	; =	Points :	x	= Points	: X	= Point
				: : 100	10	0	: 94	94	: 8	34	84 :	74	74	: : 64	64
			:	: 99			: 93	93		33	83 :	73	73	: 63	63
			:	: 98		8	: 92	92		32	82 :	72	72	: 62	62
			:	: 97	-	7 :	: 91	91		91	81 :	71	71	: 61	61
			:	: 96	-	6 :	: 90	90		30	80 :	70	70	: 60	60
			:	: 95	9	5 :	: 89	89		19	79 :	69	69	: 59	59
			:	:		:	: 88	88		18	78 :	68	68	: 58	58
			:			:	: 87	87		17	77 :	67	67	: 57	57
			:			:	: 86	86		16	76 :	66	66	: 56	56
			:			:	: 85	85	: 1	15	75 :	65	65	: 55	55
				;					:		:			: 54	54
			:			:			:		:			: 53	53
			:			:			:		:			: 52	52
									:		:			: 51	51
									:					: 50	50
									:					:	
	1	.2.1.2	Compliance to Quality Control Policies		(Percent	age of	: E comp	liance to Qu	: ality	Contro)] Policies)			:	
			VUNEFUL FULLUTS	, ,	Note:	In th	ne con	version of p	ercent	ages,	follow the	same ta	ble as 1.2.1	.1	
			:	:		:	:		:		:			:	
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			:				B	QUIVAL	ENT POIN	r scor	E					
A	REA OF EVI	LUATION	:95-	100	:	85-94	:		75-84		(65-74		•	50-6	4
	1.2.1.3	Quality of Completed	: (Per	centage r	ating or	the qual	ity o	f comp	leted wo	rk) :		· ····		:		
		Work	:		:		:			:				:		
			: Not	e: In th	e conver	sion of	perce	ntages	, follow	the s	ane tal	ble a	в 1.2.1.	1		
			:		:		:			:				:		
1.2.2	Complian	ice with Laboratory	:		:		:			:				:		
	and Fiel	d Test			:		:			:				:		
			:		:		:			:				:		
	1.2.2.1	Adequacy/reliability	: (Perc	entage of	the ade	quacy and	reli	abilit	y of la	borato	ry			:		
		of laboratory	•		: eç	nipment a	nd fa	ciliti	.es)	:				:		
		equipment and	:		:		:			:				:		
		facilities	: Note	: In the	convers	ion of pe	rcent	ages,	follow	the sa	me tabl	le as	1.2.1.1	.:		
			:		:		:			:				:		
			:		:		:			:				:		
	1.2.2.2	Compliance with	: (Per	centage o	f compli	ance)	:			:				:		
		standard sampling	:		:		:			:				:		
		and testing methods	: Note	: In the	convers	ion of pe	rcent	ages,	follow t	he sa	e table	8 a 9	1.2.1.1	:		
		-	:		:	-	:	•		:				:		
			:		:		:			:				:		
1.3 Plans	and Progr	an of Work Preparation	: Number	of days	Plans ar	nd POW acc	ompli	shed a	fter rec	eipt c	f			:		
	-		:		: Advic	e of Allo	tment	:		:				:		
			:		:		:			:				:		
			: Days =	Points	: Days	= Poir	its :	Days	= Poi	nts :	Days	Ξ	Points	: Days	Ξ	Pointe
			:		:		:			:				:		
					: 8	94.0	•	16	84		26		74	: 36		64.0
			: 1	100	. 0								73	: 37		62.48
			: 1 : 2	100 99.15	: 9	92.6		17	83	:	27					444 - 14
			: 1 : 2 : 3				8 :	17 18	82	:	28		72	: 38		60.92
			: 1 : 2 : 3 : 4	99.15	: 9	92.6	18 : 10 :	-		:						
			: 1 : 2 : 3 : 4 : 5	99.15 98.32	: 9 : 10	92.6 91.4	18 : 10 : 12 :	18	82		28		72	: 38		60.92
			: 3	99.15 98.32 97.49	: 9 : 10 : 11	92.6 91.4 90.1	i8 : 10 : 12 : 14 :	18 19	82 81		28 29		72 71	: 38 : 39		60.92 59.36
		·	: 3 : 4 : 5	99.15 98.32 97.49 96.66	: 9 : 10 : 11 : 12 : 13	92.6 91.4 90.1 88.8	18 : 10 : 12 : 14 : 16 :	18 19 20	82 81 80		28 29 30		72 71 70	: 38 : 39 : 40		60.92 59.36 57.80
			: 3 : 4 : 5 : 6	99.15 98.32 97.49 96.66 95.83	: 9 : 10 : 11 : 12 : 13 : 14	92.6 91.4 90.1 88.8 87.5 86.2	8 : 2 : 4 : 6 : 8 :	18 19 20 21 22	82 81 80 79 78		28 29 30 31		72 71 70 69	: 38 : 39 : 40 : 41		60.92 59.36 57.80 56.24 54.68
			: 3 : 4 : 5 : 6	99.15 98.32 97.49 96.66 95.83	: 9 : 10 : 11 : 12 : 13	92.6 91.4 90.1 88.8 87.5	8 : 2 : 4 : 6 : 8 :	18 19 20 21 22 23	82 81 80 79		28 29 30 31 32		72 71 70 69 68	: 38 : 39 : 40 : 41 : 42		60.92 59.36 57.80 56.24

	:		EQUIVALENT POINT SCO	DRE	
AREA OF EVALUATION	95-100	: 85-94	: 75-84	: 65-74	: 50-64
1.4 Funds Utilization and Control a) Force Account (By Administration)	: : Average savings : of:	: Average savings c of:	: Average savings : of:	: : Average Overdraft : of:	: : Average Overdraft : of:
	: X = Point	: : X = Point	: : % = Points	: : X = Points	: : X = Points
		: 9 94.0 : 8 91.75 : 7 89.50	: : 4 84.0 : 3 81.75 : 2 79.50	: : 1 74.0 : 2 71.75 : 3 69.50	: 6 64 : 7 63 : 8 62
	: 12 97 : 11 96 : 10 95	: 6 87.25 : 5 85.0 :	: 1 77.25 : 0 75.0 :	: 4 67.25 : 5 65.0 :	: 9 61 : 10 60 : 11 59
				: : :	: 12 58 : 13 57 : 14 56
	:			:	: 15 55 : 16 54 : 17 53 : 18 52
	- : :			:	: 18 52 : 19 51 : 20 50
b) Contract	: day upon receipt	: days after receipt:	: days after receipt	: days after receipt	
		: documents	documents	: documents	receipt of require documents
	: 100 points	: 8:00-12:00 noon = : : 94 points :	: 84 points	: 8:00-12:00 noon = : 74 points	: Days Points : 5 64 : 6 63
	: 1:00- 5:00 pm = : 95 points :	: 1:00- 5:00 pm = : : 85 points :	: 1:00- 5:00 pm = : 75 points	: 1:00- 5:00 pm = : 65 points	: 7 62 : 8 61 : 9 60
	•	:		•	: etc.

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CONVERSION TABLE (Actual Accomplishments in Percentage, Days and Peso to Point Score)

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	:				EQUI	VALENT POINT	SCORE				
AREA OF EVALUATION	: : {)5-100	:	85-94	:	75-84	:	65-74	:	50-	-64
Note: The average point score obtained by	:		:	********	:		:		:		
the ratee under Force account and	:		:		:		:		:		
Contract is his rating under 1.4			:		:		:		:		
In case there is only 1 area where the	:		:		:		:		:		
ratee has been rated, his rating in	:		:		:		:		:		
this are is his rating for 1.4.	:		•		:		:		:		
	:				:		:		:		
					•		•				
PROJECT IMPLEMENTATION	•		•		•				•		
(Naintenance)	•				•						
(nainvenance)	•				•		•		:		
2.1 Overall Road Condition					•		:		:		
(Road Maintenance Condition	•		:		•		•		:		
Inspection weighted average)	: X	= Points	:	X = Poin	ta .	X = Points	:	X = Points	:	X =	Points
inspection weighted average)	: A -	- roints		A - FUIE	ισ.	A - FUIDUS	:	A - FUINCO	:	A -	LOTHER
	: 100	100	•	94 94		84 84	:	74 74	:	64	64
		99				04 04 83 83		73 73	:	63	63
	: 99		-							63 62	63 62
	: 98	98	:	92 92		82 82	:		:		
	: 97	97	:	91 91		81 81	:	71 71	:	61	61
	: 96	96	:	90 90		80 80	:	70 70	:	60	60
	: 95	95	:	89 89		79 79	:	69 69	:	59	59
	:		:	88 88	-	78 78	;	68 68	:	58	58
	:		:	87 87	-	77 77	:	67 67	:	57	57
	:		:	86 86		76 76	:	66 66	:	56	56
	:		:	85 85	:	75 75	:	65 65	:	55	55
	:		:		:		:		:	54	54
	:		:		:		:		:	53	53
	:		:		:		:		:	52	52
	•				:		:		:	51	51
	•		•		•		•		•	50	50
	•		•		•		•		•	**	••

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	:		EQUIVALENT POINT SC	ORE	
AREA OF EVALUATION	: 95-100	: 85-94	: 75-84	: 65-74	: 50-64
2.2 Bridge Condition	: Note: Follow (the same rating scale	conversion as 2.1	:	:
2.3 Funds Utilization and Control	: Note: Follow (: the same rating scale	: /conversion as 2.1	: : :	· · ·
ANNUAL DISTRICT INFRASTRUCTURE PLANS AND PROGRAMS		:	- - - -	-	- - - - -
3.1 Project ID, Initiation and Coordination	: : Accomplished : before due date: -	: Accomplished : before due date:	: Accomplished : after due date:	: Accomplished : after due date:	: Accomplished : after due date
	: Days = Points	: Days = Points	: Days = Points	: Days = Points	: Days = Point
	15 100 14 99.26 13 98.55 12 97.84 11 97.13 10 96.42 9 95.71 8 95.0	7 94.0 6 92.5 5 91.0 4 89.5 3 88.0 2 86.5 1 85.0 .	: 0 84 : 1 81 : 2 78 : 3 75 : : : : : : : : : : : : :	4 74 5 71 6 68 7 65	$\begin{array}{cccccccccccccccccccccccccccccccccccc$

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CONVERSION TABLE (Actual Accomplishments in Percentage, Days and Peso to Point Score)

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		:					EQL	JIVALENT	POINT SCO	DRE			
	AREA OF EVALUATION	: ; 9:	5-100	;	85-94		;	75	-84	: 65	-74	: 50-	64
3.2	Project Proposal, Investigation	: Note	e: Follow	the sam	ne ratin	ng scale	e/co	nversio	n as 3.1	;		;	···
	and Evaluation	;		3		-	:			:		:	
		:		;			:			;		:	
3.3	District Infrastructure Project	;		:			;			:		:	
	Proposal Submittal	: Submi	ittal of Ar	nuai Pr	roject i	Proposa	}:			:		•	
		: Date	- Points	; ; Dat		Quinte		Days =	Points	: Days	= Points	: Days =	Point
		, bate	- 10101	• • • • •		101002		- 2101	101012		. 101012		. 0100
		:Jan.15	100	:Jan.1	9	94	• F =	eb.1	84	:Feb.11	74.0	: 16	64.0
		: 16	98.34		20	93.25		2	83	: 12		: 17	62.87
		: 17	96.67		21	92.50		3	82	: 13		: 18	61.70
		: 18	95		22	91.75		4	81	: 14		: 19	60.53
		. 10	75		23	91.00		5		: 15	65.0	: 20	59.36
		•			24	90.25		5	79	; 10		: 21	58.19
		•			25	89.50		7	78	2		: 22	57.02
		•			26	88.75		8	77	•		: 23	55.85
		•			27	88.0		9	76	•		: 24	54.68
		•			28	87.25		10	75	•		: 25	53.51
		•			29	86.50		10	, U	,		: 26	52.34
		•			30	85.75				•		: 27	51.17
		•			31	85.5				•		: 28	50.0
		;				03.3	•			•			30.0
		: Subm:	ittal of Fa	; ist Trac	ck Proji	ect Pro	, DO54	a]		:		:	
		: • (Dave	ahead	: ([)ays ahi	(hee	:	(On or	1 ก่อง	: • ilitor	due date)	: (After	due date
			e due date:		, , , , , , , , , , , , , , , , , , ,	,				:		:	
			= Points		5 = Pi	onits			Ponits		Points	- : Days =	Ponits
		: 4	100	: 10		4.0			date = 84			; 5	64
		: 3	98.34	: 9		2.2			fter - 75			: 6	57
		: 2	96.67	: 8		0.4	;	, u		: 4		: 7	50
		: 1	95.0	: 7		8.6	;			1		:	
				: 6		5.8	;			;		:	
				: 5		5.0	:			•		-	

CONVERSION TABLE

(Actual Accomplishments in Percentage, Days and Peso to Point Score)

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				EQUIV	ALENT POINT SCO	RE			
AREA OF EVALUATION	95-100	:	85-94	:	75-84	: 6	5-74	: 5)-64
Note: The point score of the ratee under 3.3 :		:	*****	:		:		:	
is the average of his point scores		:		:		:		:	
under Annual Project & Fast Track		:		:		:		:	
Project submittal. If the ratee was		:		:		:		:	
rated under 1 area only, the rating he :		:		:		:		:	
gets under this area is his rating to 3.3.	· · ·	:		:		:		:	
3.4 Preliminary/Detailed Engineering	Accomplishment	: of pre	liminary engi	: ineering	; technical repo	: rts:		:	
	(Ahead of Schedule	:):(Ahe	ad of Schedul	: le):(On				• •	after
	Days = Points	: : Da	ys = Points	:	due date)		dule) = Points		lule) = Points
	7	: : 3		: : acc	complished on	: : 2	74.0	: : 5	64
:	6	: 2		: d	lue date=84pts.	: 3	69.50	: 6	57
:	5	: 1		:1 d	lay after=75pts.	: 4	65.0	: 7	50
:	: 4	:		:		:		:	
:		:		:		:		:	
MANTPADING AND DEDADPING		:		:		:			
MONITORING AND REPORTING		:		:		:		:	
4.1 Financial Management and Control				•		•		•	
		•		•		•		•	
4.1.1 Financial Report		:		:		:		•	
		2		:		:		•	

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CONVERSION TABLE (Actual Accomplishments in Percentage, Days and Peso to Point Score)

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	:			- <u>,, , , , , , , , , , , , , , , , , , ,</u>	EQUIVALE	INT POINT SCO	RE			
AREA OF EVALUATION	:9	5-100	: 1	85-94	:	75-84	: 65-74		: 50)-64
4.1.1.2 Timeliness (40%)		s submitted before due				s submitted due date	: Reports : after d :		: Reports : after (:	
	: Days	= Points	: Days	= Points	: Days	= Points	: Days	= Points	: Days	= Points
	: : 7	100	: : 1	94.0	: 4	84.0	: : 1	74	: : 11	64.0
	: 6	99.26	: 2	89.5	: 5	79.5	: 8	71	: 12	62.48
	: 5	98.55	: 3	85.0	: 6	75.0	: 9	68	: 13	60.92
	: 4	97.84	:		:		: 10	65	: 14	59.36
	: 3	97.13	:		:		:		: 15	57.80
	: 2	96.42	:		:		:		: 16	56.24
	: 1	95.71	:		:		:		: 17	54.68
	: 0	95.0	:		:		:		: 18	53.12
	•								: 19	51.56
	•		•		•		•		: 20	50.0
			•		•		•			
	•						•		•	
	•		•		•		•		•	
4.1.1.3 Compliance with format (10%)	: : For	conversion (: : of actual	l accomplish	: : ment. fol	low the same	: as 1.1.		•	
	:		:		:		:		:	
lote: To arrive at the point score for 4.1.1	:		:		:		:		:	
Financial Reporting, get the sum of the			•		•		•		•	
			•		•		•			
corresponding percentages of the point			:				-			
scores obtained under 4.1.1.1, 4.1.1.2					•		•		•	
and 4.1.1.3.	2		:		-		:		:	
	:		:		:		:		:	

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	:					EQUIVALEN	T POINT SC	ORE				
AREA OF EVALUATION	: 95-100)	: 85-	-94		: 7	5-84	: 6	5-74	:	50-64	
4.1.1 Cash Management and Utilization	: Cash shorta	nge of:	: Cash she	ortage	e of:	: Cash sh	ortage of:	: Cash s	hortage	of: :	Cash short	age of:
	: : Peso =	Points	: : Peso :	:]	Points	: Peso	= Point	: s: Peso	= Po	: oints:	Peso =	Point
	: : No shortage	100	: •100_00-11	00 00	94 0	: •201_00-2	50 00 84 0	: •501_00-	600 00 7	: 0 4	1,001-1,500	.00 64
	: 1.00-19.00										1,501-2,000	
	: 20.00-39.00										2,001-2,500	
	: 40.00-59.00										2,501-3,000	
	: 60.00-79.00										3,001-3,500	
	: 80.00-99.00		:				00.00 75.0		-,		3.501-4,000	
	:		:			:		:			4,001-4,500	
	:		:			:		:			4,501-5,000	
	•		:			:		:		:	down the li	ne
	:		:			:		:		:		
4.1.3 Funds Utilization Control	:No overdraft									inds :		
	: book of ac	count	: alloc	ated:		: allo	cated:	: all	ocated:	:	allocat	ed:
	:			. D. 1			71 - 1 - 4 -	:	D	:		n · .
	- 100	points	: ; ; ;	Poi	INCS	: * =	Points	: % =	Poin	its :	% =	POINUS
	•		:.01001(9 94	1.0	:.01502	84.0	:.05104	0515 .7	4 :	.06100615	64
	•		:.011011			:.02102		:.0516			.06160619	
	•		:.012012			:.02603		:.0520			.06200625	
	:		:.013013			:.03103		:.05260			.06260629	
	:		:.014014			:.03604		:.05300			.06300635	
	:		:			:.04104		:.05360			.06360639	
	:		:			:.04605		:.0540			.06400645	
	:		;			:		:.05460			.06460649	
	:		:			:		:.05500			.06500655	
	:		:			:		:.05560			.06560659	
	:		:			:		:		:	.06600665	54
	:		:		:	:		:		:	.06660669	
	:		:			:		:		:	.06700675	52
	:		:		1	:		:		:	.06760679	
	:		:				,	•		:	.06800685	50

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	:		EQUIVALENT POINT SCOP	E	
AREA OF EVALUATION	: <u>95-100</u>	: 85-94	: 75-84 :	65-74	: 50-64
4.2 Program Status Report	: Submittal of Mon	thly and Quarterly M	aintenance Reports :		:
4.2.1 Maintenance	: (ahead before due : date) :	: (ahead before due : date) :	•	: (after due date, : some data are : doubtful	: :(after due date :most of the data :are questionable
	: : Days = Points	: : Days = Points	: :	Days = Points	: : Days = Points
	: 5 100 : 4 95 :	: 3 94.0 : 2 89.5 : 1 85.0 :	: on due date= 84pts: : 1 day after= 75pts: : : :		: : 6 64.0 : 7 60.5 : 8 57.0 : 9 53.5 : 10 50.0
4.2.2 Construction	: : Submittal of S-C	: Surve and other Repor	ts :		:
	: (ahead before due : date) :	: (ahead before due : date) :		(after due date, some data are doubtful)	: : (after due date, : most data are un : realiable, forma : are not followed
	: Days = Points	: Days = Points		Days = Points	: Days = Points
	5 100 4 95		: :on due date= 84pts.: :1 day after= 75pts.: :		: 6 64.0 : 7 60.5 : 8 57.0 : 9 53.5
		-	- -		: 10 50.0

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	EQUIVALENT POINT SCORE														
AREA OF EVALUATION	: 95-100	: 85-94	: 75-84	: 65-74	: 50-64										
.0 PUBLIC RELATIONS	:	:	:	:	:										
5.1 Interagency Coordination	: (Percentage of District Infrastructure projects implemented not in conflict : with development projects of other agencies) : :														
	: X = Points	: X = Points	: X = Points	: : X = Points	: : X = Points										
	: 100 100 : :	: 99 94.0 : 98 91.75 : 97 89.50 : 96 87.25 : 95 85 :	: 94 84.0 : 93 81.75 : 92 79.50 : 91 77.25 : 90 75 :	: 89 74.0 88 71.75 87 69.50 86 67.25 85 65.0 :	: 84 64.0 : 83 60.5 : 82 57.0 : 81 53.5 : 80 50.0 :										
5.2 Information Dissemination	: : (Compliance of :	: District Engineers w : Dissemin	: ith DO 23, s. 1988, ation Program)	: Infrastructure Infor :	: mation :										
	: Compliance with : Compliance with : Compliance w : DE's responsi- : DE's responsi- : DE's respons : bilitics : bilities : bilities				: : Complaince with : DR's responsi- : bilities										
	: Nos. = Points	: Nos. = Points	: Nos. = Points	: Nos. = Points	: No. = Points										
	: :No. 1 to 9 - 100 : :	: 1 to 7 91	: 1 to 4 84.0 : 1 to 3 79.5 : 1 to 2 75.0 : :	: 1 & 8 74 : : :	: : 1 only 64 : : :										

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CONVERSION TABLE (Actual Accomplishments in Percentage, Days and Peso to Point Score)

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	EQUIVALENT POINT SCORE														
AREA OF EVALUATION	: 95-10	0	: 85-	94	: 7	/5-84	: 65-	-74	:	50-64					
5.3 Relationship with Subordinates/ Peers/Superior	: Absence of : complaints : the rank & : ratee well : respected : obeyed by : employees.	from file; liked, and the	: and rate	ts from and file te is res- by a great ty of the	: complai : the ran : and rat	ints from ak and file see is res- by a majo- t the	: complain : employed : number (nts from es, a good of the es still spect on	:valid :and gr	ees against					
	: * =	Points	: :X =	Points	: * =	Points	: : X =	Points	: %	= Points					
	: 100 : 98 : 97 : 96 : 95 : :	100 98 97 96 95	: 94 : 94 : 93 : 92 : 91 : 90 : 89 : 88 : 87 : 86 : 85 : : : : :	90 89	: : 84 : 83 : 82 : 81 : 80 : 79 : 78 : 77 : 76 : 75 : : : : : : : : : : : : :	83 82 81 80 79 78 77 76	: 74 73 72 71 70 69 68 68 67 66 55 : :	74 73 72 71 70 69 68 67 66 65	: 64 : 63 : 62 : 61 : 59 : 58 : 55 : 55 : 55 : 55 : 53 : 52 : 51 : 50	64 63 61 60 59 58 57 56 55 54 53 52 51 50					
5.4 Public Acceptability		: (Involvement in civic/professional activities/organization : of ratee in the locality where he is presently assigned) :													
	: Nos. = : 6 or more : 5 : 4	100	: Nos. = : 3 : 2	Points 94 85	: Nos. : 1 :	= Points 84	: No. = :0 :	Points 74		ive/Passive ude - 64pts.					

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CONVERSION TABLE (Actual Accomplishments in Percentage, Days and Peso to Point Score)

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.

	EQUIVALENT POINT SCORE														
AREA OF EVALUATION	:	95-100	:	85-94		75-84	:	65-74	:		50-64				
	:		:		:		:		:	61	56.4				
	:		:		:		:		:	60	55.80				
	:		:		:		:		:	59	55.3				
	:		:		:		:		:	58	54.72				
	:		:		:		:		:	57	54.14				
	:		:		:		:		:	56	53.56				
	:		:		:		:		:	55	52.98				
	:		:		:		:		:	54	52.40				
	:		:		:		:		:	53	51.82				
	:		:		:		:		:	52	51.24				
	:		:		:		:		:	51	50.60				
	:		:		:		:		:	50	50.0				
	:		:		:		:		:						
6.1.2 Authority properly delegated to and exercised by staff (50%)	: : (Pe :	rcent of de	: legabl :	e authority p	: properly :	delegated an	: d exerc :	ised)	:						
	: %	= Points	: %	= Points	: : %	= Points	:)	= Points	:	X	= Points				
	: : Not	e: 1n conve	: erting	percentages	: to point	ts follow 2.1	: :		:						
5.2 Personnel Discipline	: : : (Pe	rcent of pe	: : rsonne:	l who complie	: : d with 1	laws, rules a	: : nd regu	lation governin	: : g e	mploy	ees)				
	:		:		:		:		:						
	: %	= Points	: *	= Points	: X	= Points	: *	= Points	:	X	= Points				
	: No	te: In conv	vertin	g percentages	to poir	nts follow 2.	1:		:						
	•		•	-	•				•						

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	EQUIVALENT POINT SCORE																
		: <u> </u>		-100 : 85-94					75-84	:		65-74	:		50-64		
5.5 Absence/Presence of Valid Complaints	: admin : crimi : even : publi	nistrativ inal case a single ic compla nst ratee	ve/ e nor e aint e.	: adm : cri : the : pub : aga : : ng th	inis mina re in lic (inst	trative/ l case bu s/are som complaint the rate	t : (e :) s :) e.: (: : fol	admin crim ther nume comp the the	ending civil nistrative/ inal case bu e are rous public laints again ratee. the same rat tes/Peers/Su	it : : : : : : : : : : : : : : : :	civil tive/ and a publi again scale	/administ criminal (few valic c complai st ratee.	a- ase: its :	civil tive/ and n	/administra criminal ca umerous val aints again	ase lid	
.0 PERSONNEL MANAGEMENT	• • • •	(Percent	tage o	: f per	sonn	el who pe	; rfor	ned '	their assign	: ied	task)		:				
6.1 Personnel Utilization	:			:			:			:				:			
6.1.1 Assigned Tasks being performed by staff (50%)	: X : 100 : 99 : 98 : 97 : 96 : 95 : : : :		ints 99 99 98 97 96 95	- - - - - - - - - - - - - -	1	Points 94 91 88 85		x 90 89 88 87 86 85	= Points 84.0 82.2 80.4 78.6 76.8 75.0		x 84 83 82 81 80 79 78 77 76 75	= Point: 74 73 72 71 70 69 68 67 66 65	3	x 74 73 72 71 70 69 68 68 67 66 65 64 63	= Points 64.0 63.42 62.84 62.26 61.68 61.10 60.52 59.94 59.36 58.78 58.20 57.62		

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CONVERSION TABLE (Actual Accomplishments in Percentage, Days and Peso to Point Score)

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			: EQUIVALENT POINT SCORE																
	AR	BA OF EVALUATION	: :	95-2	100	:	{	85-9	4	:	1	75-84	:		65-	74	:	50	-64
6.3	3 Personnel Welfare and Development		:		*********	:				:			:				:		
	6.3.1	Enjoyment of Employee Benefits (50%)	: (Percent of personnel satisfied in the enjoyment of employee benefits) :																
		(000)	: X	=	Points	: :	X :	=]	Points	:	X =	Poin	ts :	X	Ξ	Points	: *	=	Points
			: : No :	ote:	In conve	: erti: :	ng pe	ercei	ntages t	: :0 p0 :	ints :	follow	: 2.1 : :				:		
	6.3.2	development program in the	: : (0 :)bsei	rvance in	: the :			ntation the offi				: pment :	progra	82				
		office (50%)	: : X	Ξ	Points	:	X =	= 1	Points	:	X =	Poin	: ts:	x	=	Points	: : X	:	Points
			: : No	te:	In conve	: erti	ng pe	ercei	ntages t	: :0 po	ints :	follow	: 2.1 :				:		

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REPUBLIC OF THE PHILIPPINES DEPARTMENT OF PUBLIC WORKS AND HIGHWAYS OFFICE OF THE SECRETARY MANILA

May 17, 1993

MEMORANDUM

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All Regional Directors Assistant Regional Directors District Engineers

This Department

In computing the performance rating of District Engineers prescribed under D.O. 85, S. of 1993, amending certain provisions of the New Performance Appraisal System for District Engineers, established under D.O. 187, S. of 1992, please take note that the percentage weight for the following sub-responsibility areas indicated in the Performance Criteria and Standards (Annex A) are as follows:

- 1.2.1.1 Timeliness of testing materials relative to its actual use ((15%)
- 1.2.1.2 Compliance to quality control policies (20%)
- 1.2.1.3 Quality of completed work (65%)
- _____
- 1.2.2.1 Adequacy/reliability of laboratory equipment and facilities (40%)
- 1.2.2.2 Compliance with standards sampling and testing methods (60%)

Please be guided accordingly.

EDMUNDO V. MIR ESO I Acting Secretary